

# **Idea Cellular Limited**

**Investor Presentation** 



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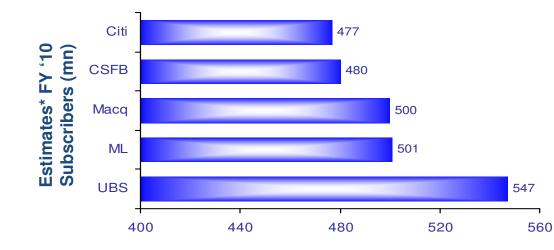
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## **Indian Wireless – Fastest Growing**

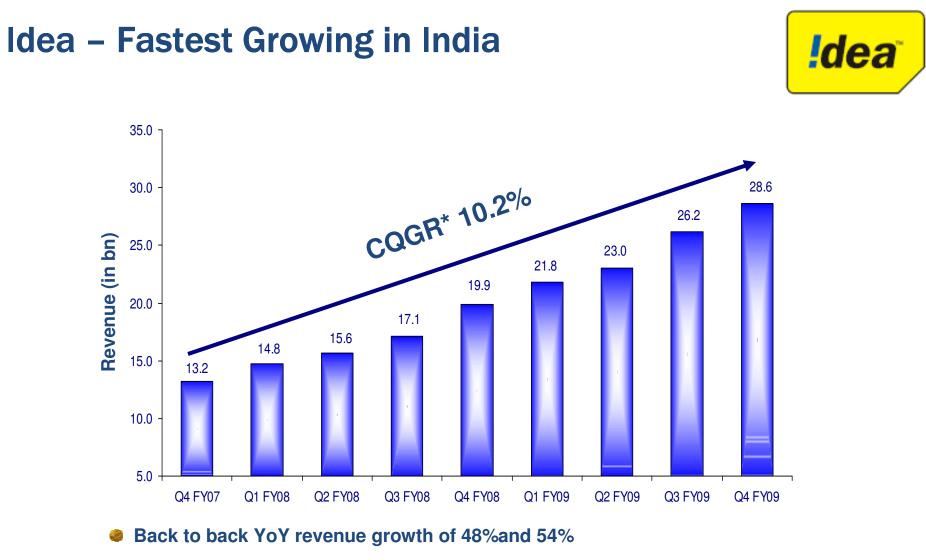




#### Drivers

- Cost of Service
- Cost of Handset
- Network Coverage
- Disposable Income



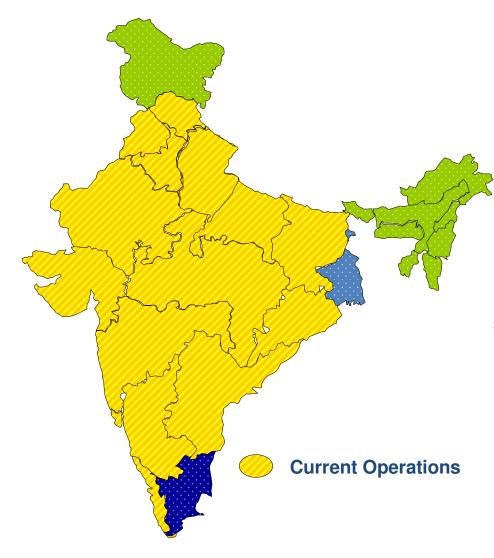


- Indicative of Idea's strengthening market position
- Idea the fastest growing major telco in the world's fastest growing major market

*# figures only for Idea, excluding joint ventures \* CQGR base Q4FY07* 



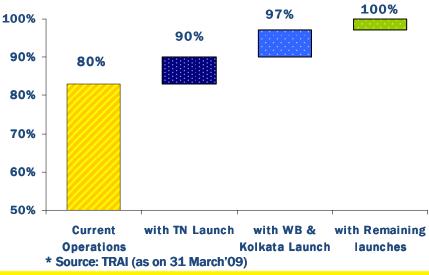
### Idea – An Overview





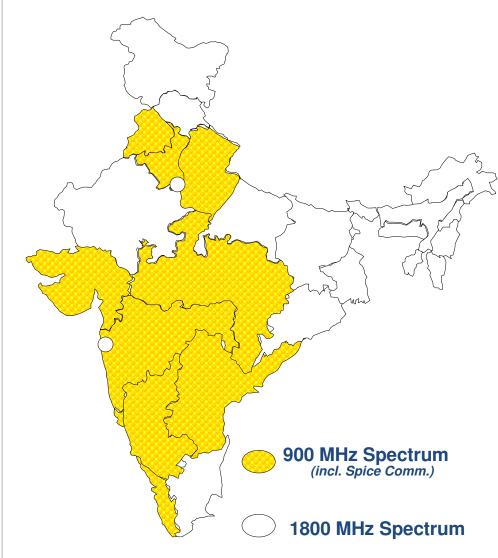
- Operates in 16 service areas (incl. Spice)
- 43.02 mn subscribers as on Mar'09
- Operating service areas cover ~ 80% of national subscriber base
- With Orissa launched April'09, Tamil Nadu by Jun'09 quarter, and remaining before Dec'09, Idea will have pan-India operations

#### Idea's coverage of national subscriber base\*

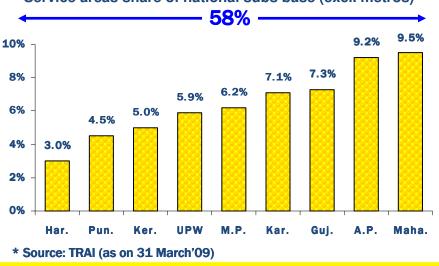


### **Competitiveness Lever 1 = Spectrum**





- 900 MHz spectrum band provides capex/opex advantage, compared to 1800 MHz
- 900 MHz spectrum usually accompanied by early mover advantage
- Idea holds 900 MHz spectrum in 9 service areas
  - ~ 50% of national subs base (total)
  - ~ 58% of national subs base (excl. 4 metros)
- Idea's spectrum profile is very attractive across all private operators

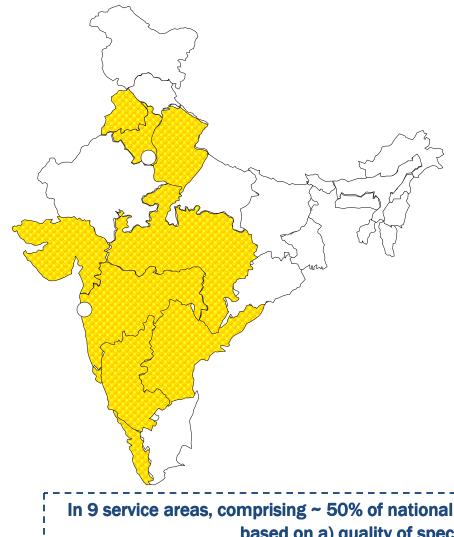


Service areas share of national subs base (excl. metros)\*

# **Competitiveness Lever 2 = Scale**

#### Ranks 2<sup>nd</sup> in 900 MHz Service Areas



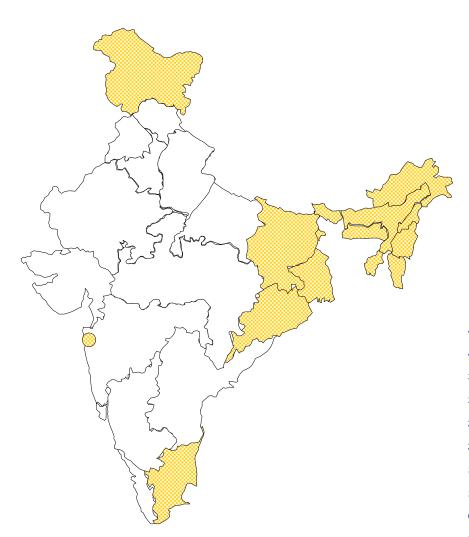


Service Area (900 MHz)	ldea - Subs Mkt share*	Rank
Kerala	26.7%	1
M.P.	24.4%	1
Maharashtra	23.9%	1
UP (W)	21.0%	2
A.P	16.6%	3
Gujarat	16.3%	4
Haryana	16.0%	4
Punjab <sup>#</sup>	16.7%	3
Karnataka <sup>#</sup>	7.0%	5
Total	18.7%	2

\* Source: TRAI (as on 31 Mar '09 ) # Spice Comm. service areas – <u>new</u> in Idea fold

In 9 service areas, comprising ~ 50% of national market, Idea's competitiveness is intrinsically strong based on a) quality of spectrum and b) scale of operations

### **1800 MHz New Launches** Focus On Optimisation, Not Maximisation



\*Source: TRAI (as on 31 March'09 )

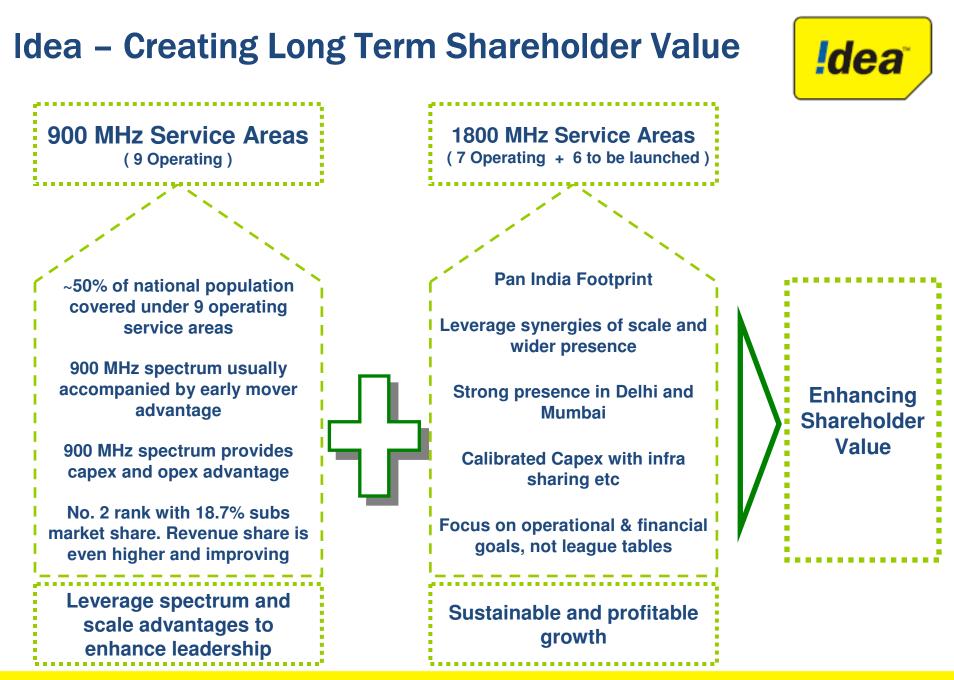
BIRLA GROUP



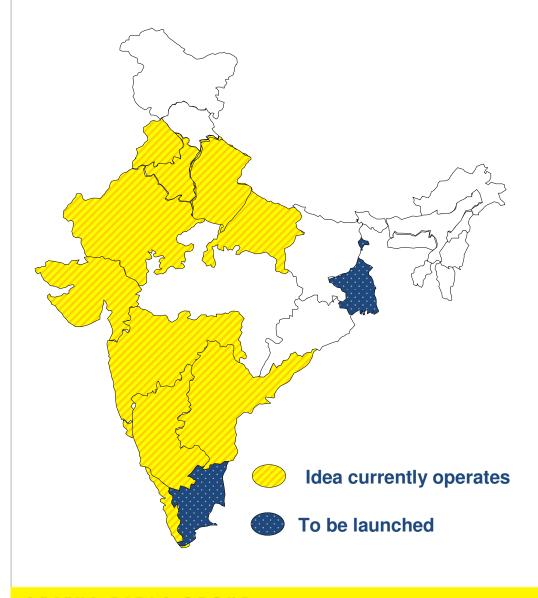
- Mumbai launch Aug'08, Bihar Oct'08, Orissa Apr'09, Tamil Nadu launch by Jun'09 and West Bengal, Kolkata, Assam, North East and J&K by Dec'09
- Leverage synergies of pan India operations i.e. roaming, NLD, ad spend, common network elements, etc.
- Infra sharing to reduce capex, and time to market
- Focus on operational and financial goals, not league tables



#### Market share movement for Mumbai and Bihar

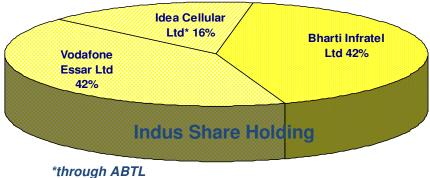


### **The Indus Advantage**





- Provides passive infrastructure services in 15 service areas
- Largest independent tower company in the world ~ 100,000 towers
- Indus benefits from assured tenancy from promoters, and from other operators
- Idea benefits by reduced capex, speed to market, and embedded value of shareholding



## **Strong Balance Sheet to Drive Strategic Intent**



INR bn	<b>Q1</b> FY08	<b>Q2</b> FY08	Q3 FY08	<b>Q4</b> FY08	<b>Q1</b> FY09	<b>Q2</b> FY09	Q3 FY09	<b>Q4</b> FY09
Balance Sheet								
Gross debt	41.7	48.1	52.8	65.2	97.4	97.3	99.2	77.6
Cash & Cash equivalent	15.9	8.9	13.8	10.5	9.2	66.9	79.6	49.6
Net Debt	25.9	39.2	39.0	54.6	88.3	30.4	19.6	28.0
Net Worth	27.2	30.3	32.6	35.4	38.1	112.4	136.0	139.0
Cash Flow								
Cash Profit	5.0	4.5	4.9	5.5	5.7	4.6	6.2	6.9
Leverage Ratios								
Net Debt to Net Worth	0.95	1.29	1.20	1.54	2.32	0.27	0.14	0.20
Net Debt to Annualised EBITDA	1.22	1.58	1.71	2.03	3.06	1.25	0.72	0.94
ROCE	20.5%	17.7%	17.4%	17.9%	14.7%	9.3%	8.9%	8.9%

Note: figures are for Idea standalone including subsidiaries on a standalone basis.

### **Idea – A Power Brand**



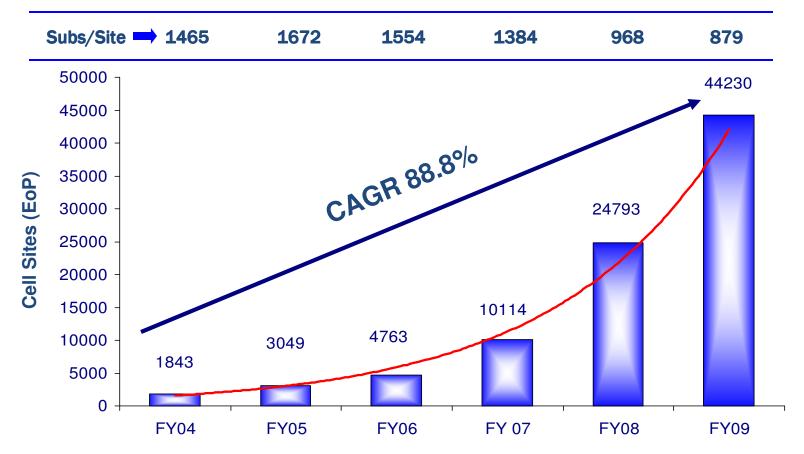
#### No. 4 Buzziest Brand in India <u>Across All Categories</u>\*



\* Buzziest Brands of the Year Poll 2009

### **Idea Has Quadrupled Capacities last 2 Years**

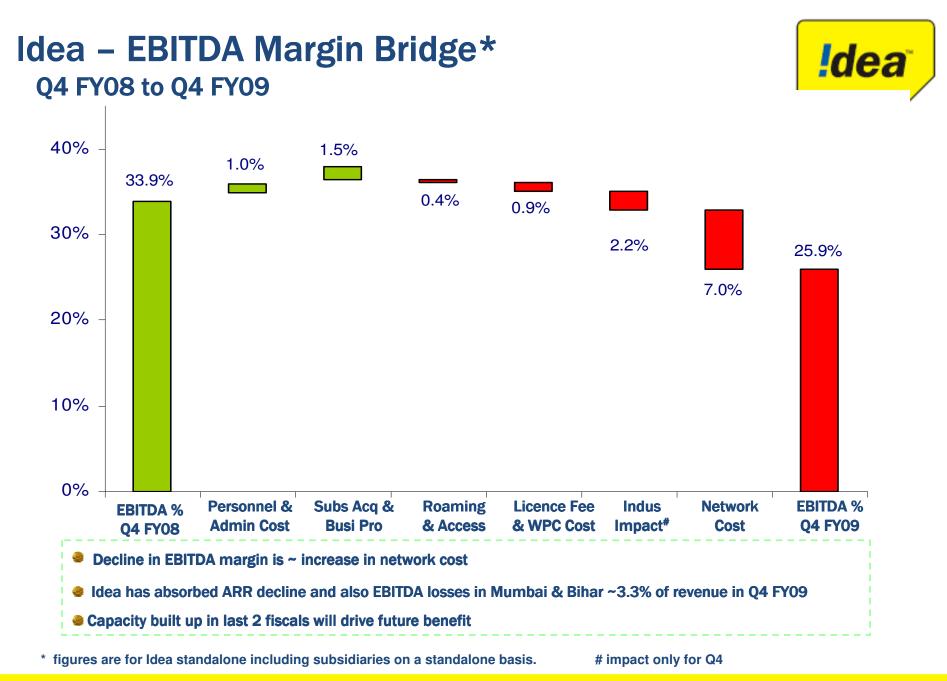


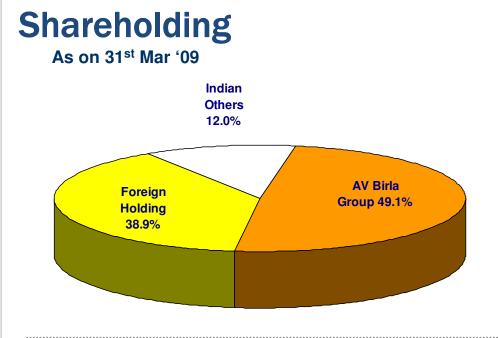


- Added ~34000 sites in last two years, representing 4.4x enhancement
- Built foundation for sustained growth; capex intensity to reduce in FY'10

Note : figures only for Idea, excluding Spice Comm.







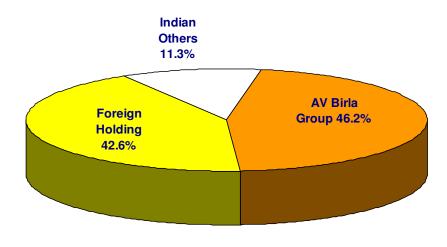


**TOP 5 shareholders** 

(excluding Promoters)

15.0%
10.6%
2.9%
2.2%
2.0%

#### **Post Spice merger\***



\* assuming no change in other shareholding



#### **TOP 5 shareholders**

(excluding Promote	ers)	
TMI MAURITITUS	20.0%	``
P5 ASIA INVESMENT	10.0%	
MONET LIMITED	2.7%	
WAGNER LIMITED	2.1%	
HSBC GLOBAL INVESTMENT	1.8%	;;
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# Idea - Awards & Recognitions





Awarded "Mobile Operator of the Year - India " for 2007 and 2008 at the Annual Asian Mobile News Awards



Annual GSM Association Global Mobile Awards winner- in competition with top international nominees;

2007: "CARE" service in the "Best Billing or Customer Care Solution" category

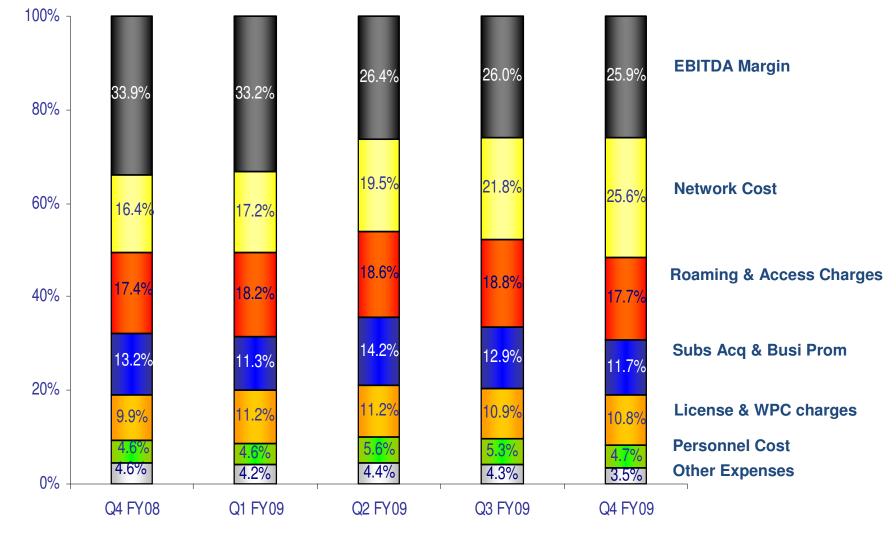
2006: "Bill Flash" service in the "Best Billing or Customer Care Solution" category.



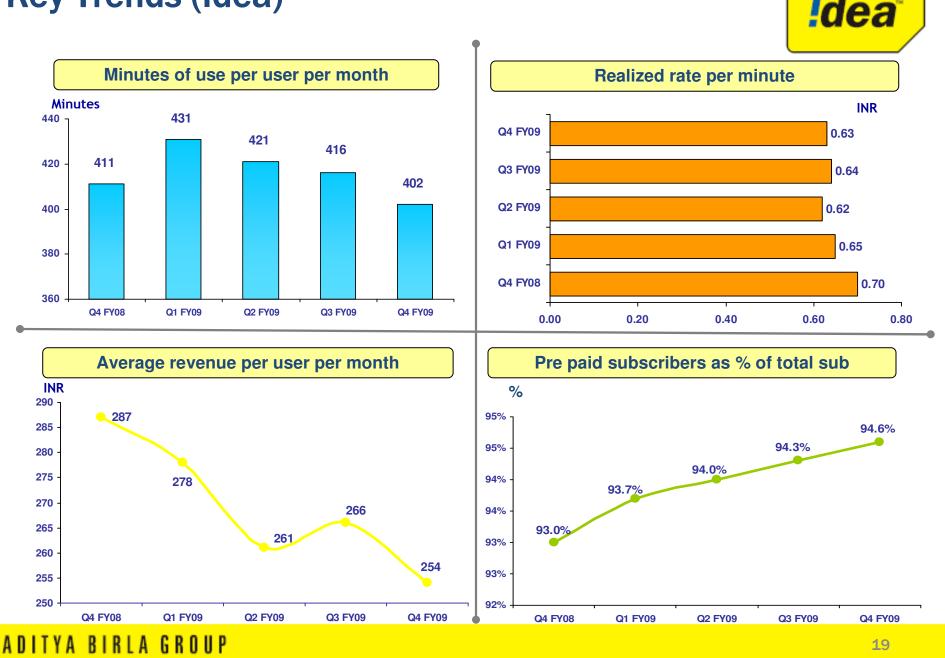
Appendix

# **Revenue Break Up**





Note: Idea standalone including subsidiaries on a standalone basis.

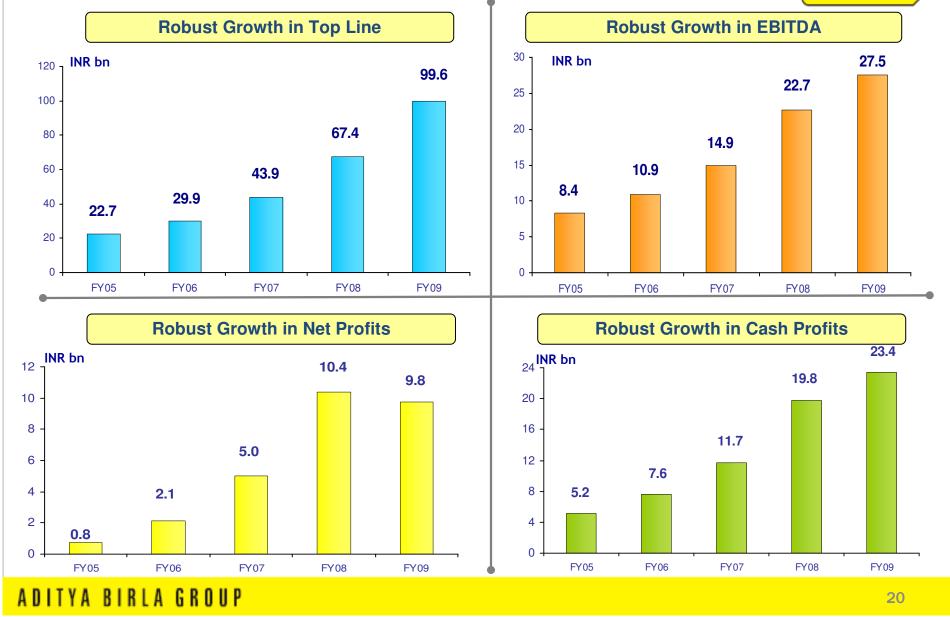


### **Key Trends (Idea)**

**Idea** 

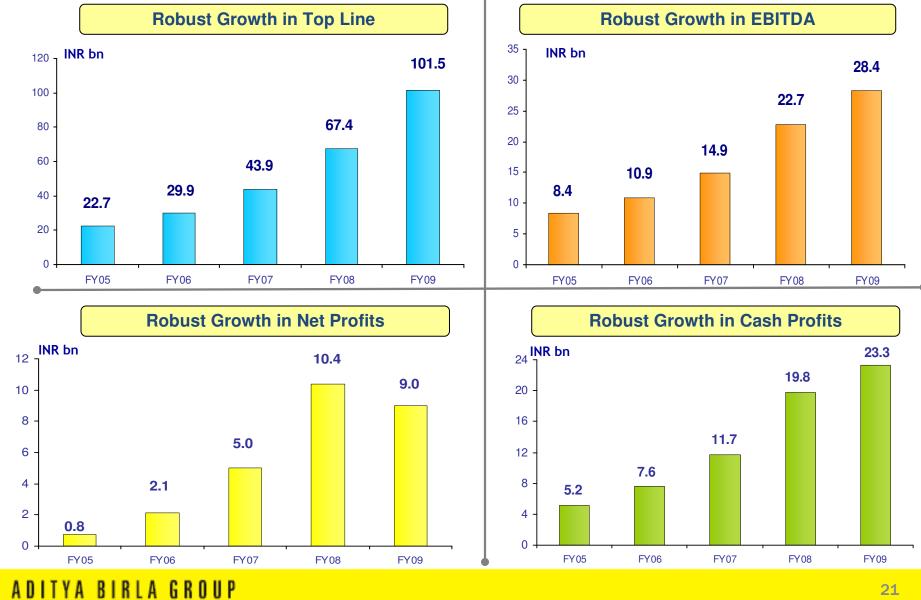
### **Financial Matrix (Idea)**

ldea<sup>®</sup>



## **Financial Matrix (Consolidated)**







# **Thank You**

