

## **Idea Cellular Limited**

**Investor Presentation** 

### Disclaimer



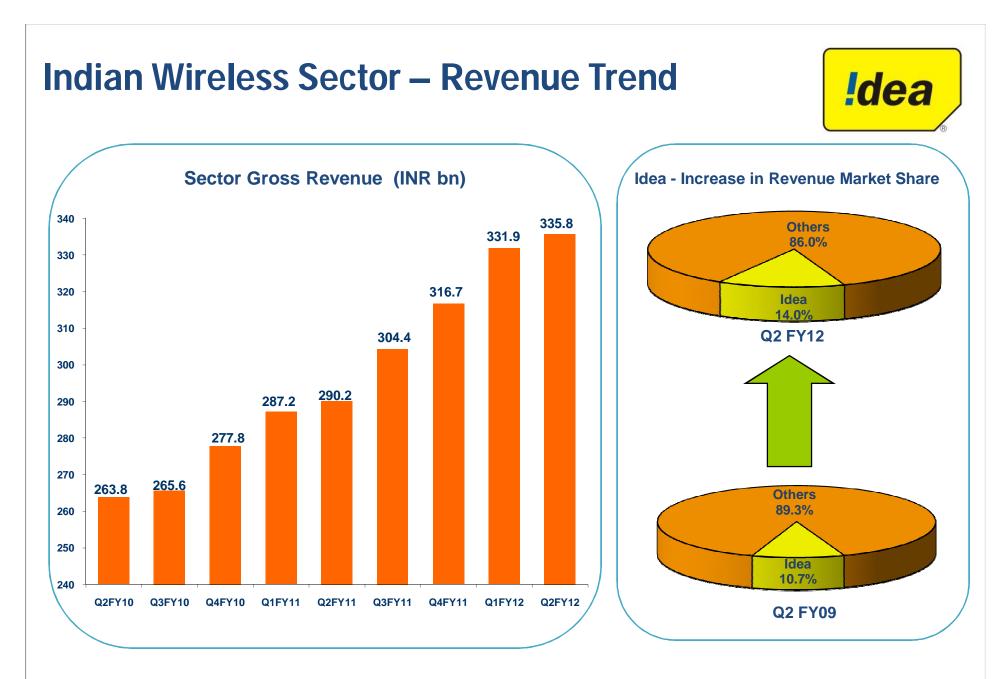
The information contained in this presentation is only current as of its date. All actions and statements made herein or otherwise shall be subject to the applicable laws and regulations as amended from time to time. There is no representation that all information relating to the context has been taken care of in the presentation and neither we undertake any obligation as to the regular updating of the information as a result of new information, future events or otherwise. We will accept no liability whatsoever for any loss arising directly or indirectly from the use of, reliance of any information contained in this presentation or for any omission of the information. The information shall not be distributed or used by any person or entity in any jurisdiction or countries were such distribution or use would be contrary to the applicable laws or regulations. It is advised that prior to acting upon this presentation, independent consultation / advise may be obtained and necessary due diligence, investigation etc may be done. You may also contact us directly for any questions or clarifications.

This presentation contain certain statements of future expectations and other forward-looking statements, including those relating to our general business plans and strategy, our future financial condition and growth prospects, and future and our competitive and regulatory environment. In addition to developments in our sector looking reason which by statements forward of context, the words are 'may, will, should, expects, plans, intends, anticipates, believes, estimates, predicts, potential or continue' and similar expressions identify forward looking statements.

Actual results, performances or events may differ materially from these forward-looking statements including the plans, objectives, expectations, estimates and intentions expressed in forward looking statements due to a number of factors, including without limitation, future changes or developments in our business, our competitive environment, telecommunications technology and application, and political, economic, legal and social conditions in India. It is cautioned that the foregoing list is not exhaustive.

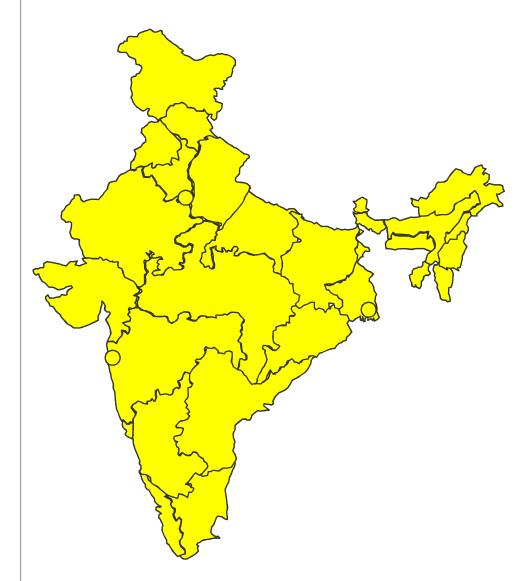
This presentation is not being used in connection with any invitation of an offer or an offer of securities and should not be used as a basis for any investment decision.

"The information contained herein does not constitute an offer of securities for sale in the United States. Securities may not be sold in the United States absent registration or an exemption from registration under the U.S. Securities Act of 1933, as amended. Any public offering of securities to be made in the United States will be made by means of a prospectus and will contain detailed information about the Company and its management, as well as financial statements. No money, securities or other consideration is being solicited, and, if sent in response to the information contained herein, will not be accepted."



Source: Data released by the TRAI ; revenue for UAS and Mobile licenses only

### Idea – An Overview



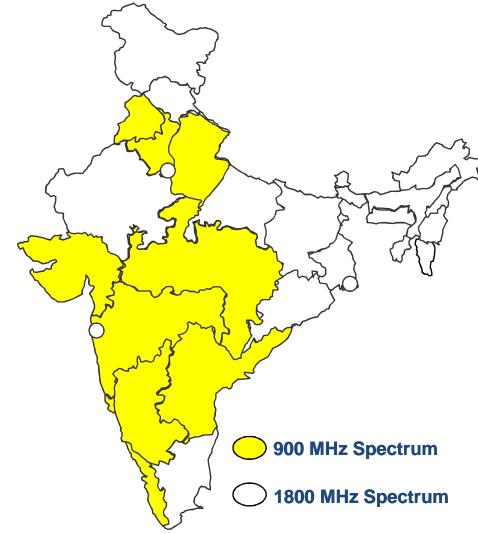


- A pan India 2G service provider
- Won 3G spectrum in 11 service areas
- Third largest operator in India, in terms of Mobility Revenues<sup>#</sup>
- Minutes on network > 1.15bn per day, placing it among the top 10 operators in the world
- Currently owns ~9,000 towers, besides 11,094 towers transferred to Indus under IRU
- Have over 58,000 km optical fibre cable (OFC) transmission network
- Idea's NLD and ILD capacities, currently carry ~94% of captive outgoing minutes
- Leads the industry, in terms of active subscribers, as more than 91% of reported subscribers are on VLR
- Highest number of Net subscribers additions under Mobile Number Portability

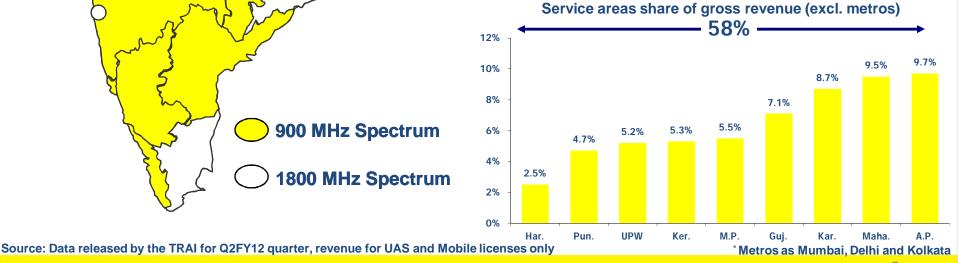
# Data released by the TRAI; revenue for UAS and Mobile licenses only

### **Competitiveness Lever 1 - Spectrum**



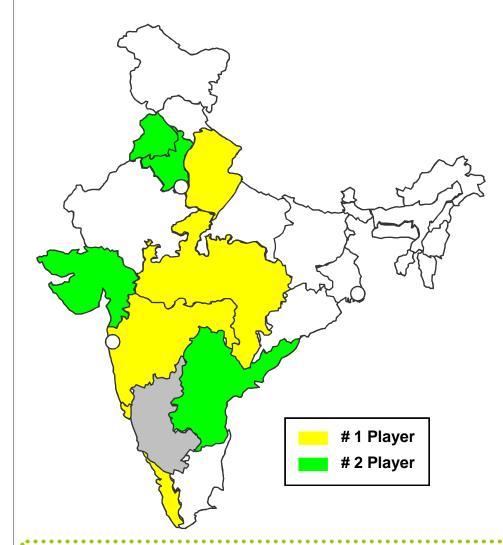


- 900 MHz spectrum band provides capex/opex advantage, compared to 1800 MHz
- 900 MHz spectrum also accompanied by early mover advantage
- Idea holds 900 MHz spectrum in 9 service areas, covering
  - ~ 48% of national revenue and ~74% of Idea's revenue
  - ~ 58% of national revenue base (excl. metros\*)
- Idea's spectrum profile is very attractive across all private operators



### **Competitiveness Lever 2 - Scale within Service Area**





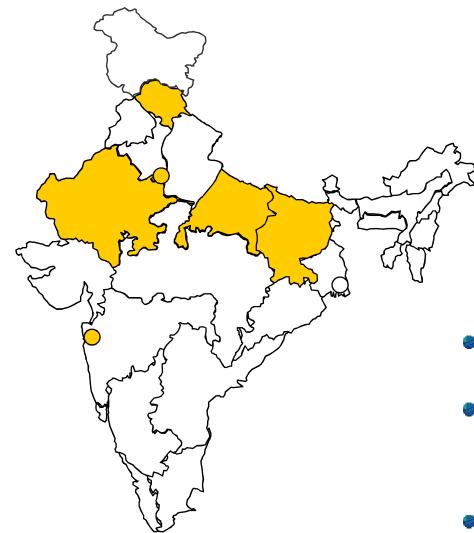
Service Area (900 MHz)	Revenue Mkt Share <sup>1</sup> (RMS)	Rank <sup>2</sup>
Kerala	32.0%	1
M.P.	30.9%	1
Maharashtra	28.1%	1
UP (W)	28.1%	1
Haryana	21.8%	2
Punjab	19.6%	2
Gujarat	17.4%	2
A.P.	17.3%	2
Karnataka	8.6%	4
Total	21.7%	2

<sup>1</sup>Based on gross revenue for Q2FY12, as released by TRAI <sup>2</sup>Based on revenue market share

In 9 service areas, comprising ~ 48% of national revenue market & ~74% of Idea's revenue, Idea's competitiveness is intrinsically strong based on a) 900 MHz spectrum and b) scale of operations

### **1800 MHz Operations (6 Service Areas)** Emerging Stronger





Service Area	Revenue Mkt Share <sup>1</sup> (RMS)	Rank <sup>2</sup>
UPE	11.8%	3
Rajasthan	10.3%	3
Delhi	10.3%	4
Bihar	8.9%	4
H.P.	7.6%	5
Mumbai	7.2%	6
Total	9.6%	4

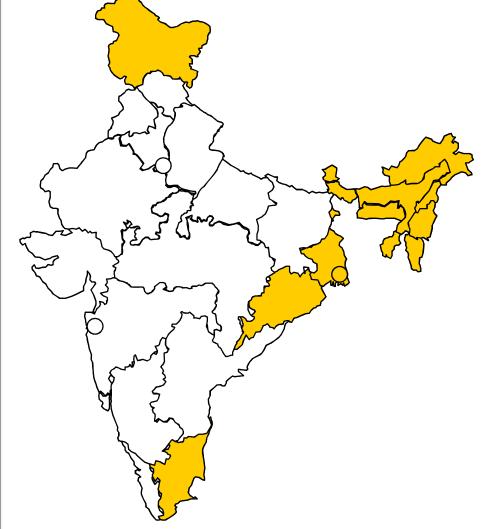
<sup>1</sup>Based on gross revenue for Q2FY12 as released by TRAI

<sup>2</sup>Based on revenue market share

- These service areas cover ~32% of all India revenue and ~22% of Idea's revenue
- Idea has increased its combined RMS from 6.4% in Q2FY10 to 9.6% in Q2FY12, improving its position from 6<sup>th</sup> to 4<sup>th</sup> ranked operator, in these service areas
- With continuous improvement in RMS, Idea is emerging stronger

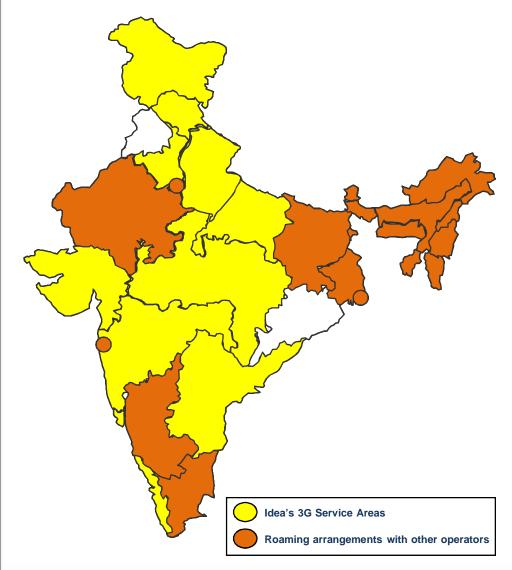
### **1800 MHz Operations (7 New Service Areas)** Focus On Optimisation, Not Maximisation





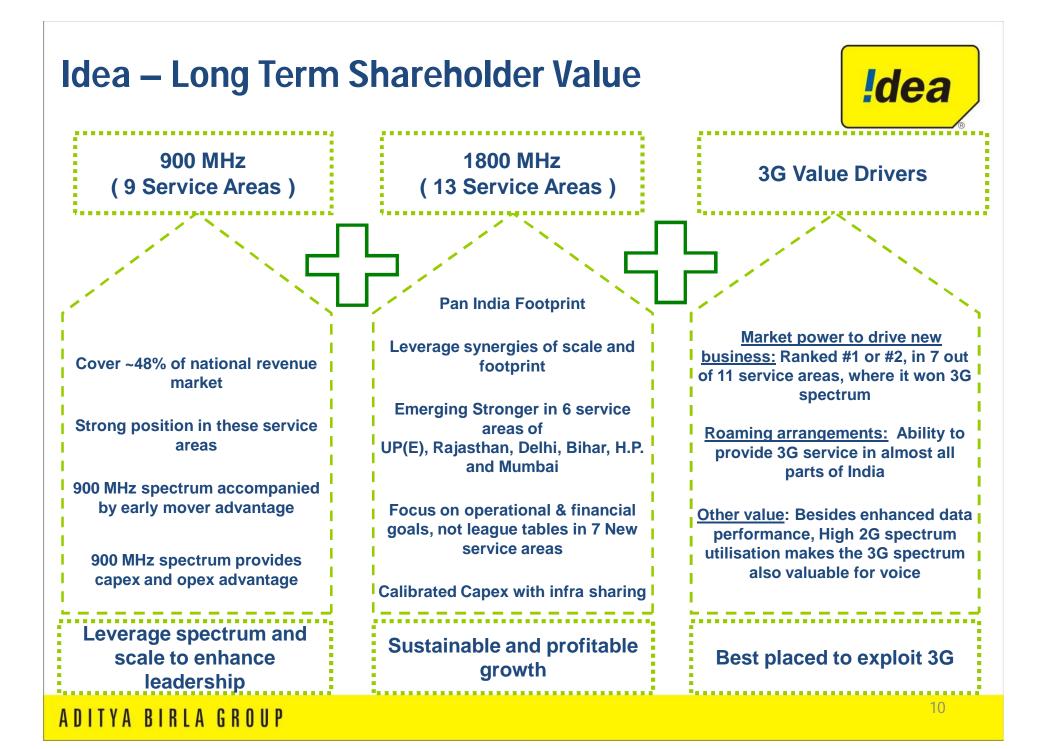
- Providing pan India footprint
- Leverage synergies of pan India operations i.e. roaming, NLD, ad spend, common network elements, etc.
- Infra sharing to reduce capex, and quicker time to market
- Focus on operational and financial goals, not league tables
- Combined RMS of 2.6% in Q2FY12, potential for future growth

### **3G Footprint**

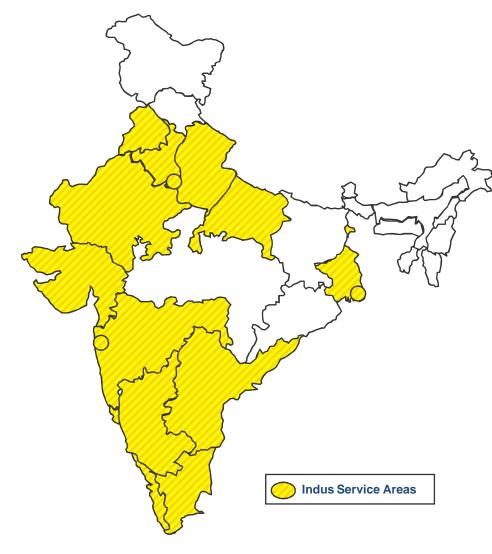




- Idea launched 3G services in 10 service areas, out of 11 service areas where it won 3G spectrum
- Around 9,750 3G sites in these service areas (Sep'11)
- Launched 3G services under roaming arrangements for the service areas of Mumbai, Bihar, Karnataka, Rajasthan, West Bengal, Delhi, Kolkata, Tamil Nadu (incl. Chennai), Assam and North East
- With these arrangements Idea currently offers 3G services in 20 service areas
- Committed to offer 3G services in 3,000 towns by end of this financial year



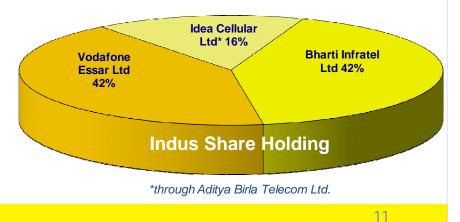
### **The Indus Advantage**



<sup>\*</sup> Data released by the TRAI ; revenue for UAS and Mobile licenses only



- Provides passive infrastructure services in 15 service areas
- Largest independent tower company in the world with over 109,000 towers
- Indus benefits from assured tenancy from promoters (combined revenue market share of ~66%\*), apart from other operators
- Idea benefits by reduced capex, speed to market, and embedded value of shareholding



### Idea – A Power Brand

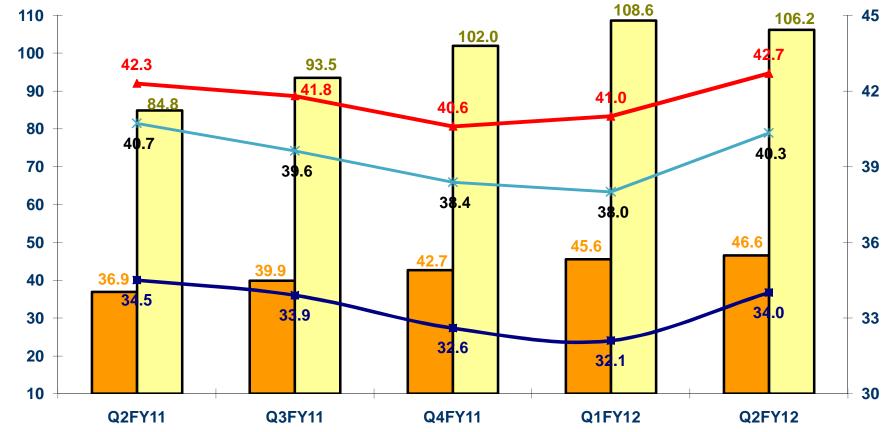
Idea



### World Class Operations and Cost Management



Paisa Revenue (INR bn) Minutes (bn) ARR\* — Pre-EBITDA Cost/Min — Operational Cost/Min\*\* (Pre- EBIT)



\*ARR is based on service revenue (exclusive of infrastructure revenues)

\*\* Includes Depreciation & Amortisation, but excludes Interest & Finance Cost

# Strong Balance Sheet to Support Strategic Intent

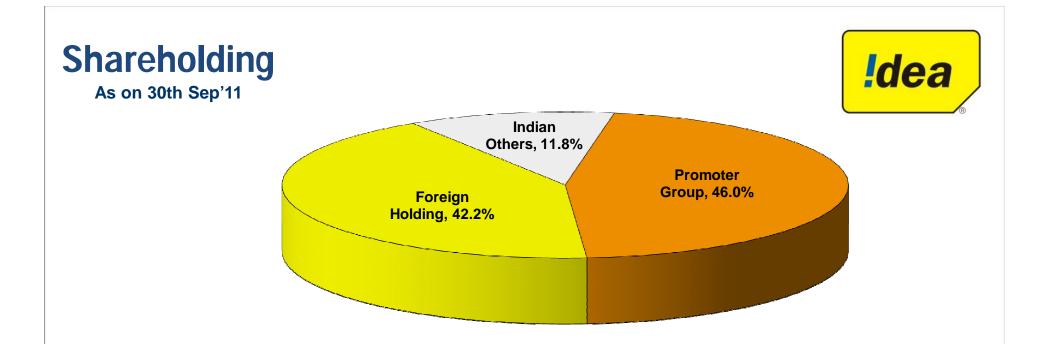


INR bn	Q2 FY09	Q2 FY10	Q2 FY11 <sup>#</sup>	Q2 FY12 <sup>#</sup>
Balance Sheet*				
Gross debt	98.9	59.2	97.5	113.0
Cash & Cash equivalent	67.1	23.1	5.0	1.0
Net Debt	31.9	36.0	92.5	112.0
Net Worth	112.3	139.0	117.8	125.2
Cash Profit <sup>1</sup>	4.7	7.1	7.0	7.9
Financial Ratios <sup>1</sup>				
Net Debt to Net Worth	0.28	0.26	0.79	0.89
Net Debt to Annualised EBITDA	1.32	1.23	3.04	2.68
ROCE	9.1%	7.7%	4.7%	5.2%

\*Figures for Idea including its 100% subsidiaries and excluding Joint Venture Spice (till February 28,2010) and Indus.

<sup>#</sup>Post payment for 3G spectrum fee





#### **PROMOTERS' HOLDING**

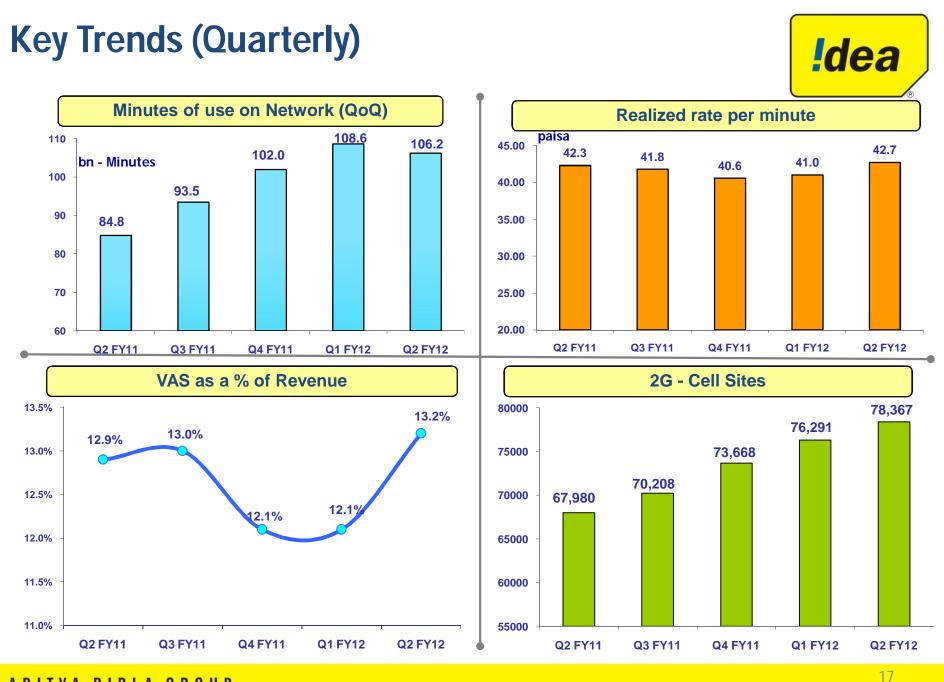
(	ADITYA BIRLA NUVO LIMITED	25.3%	
	BIRLA TMT HOLDINGS PVT LTD	8.6%	
	HINDALCO INDUSTRIES LIMITED	6.9%	
	GRASIM INDUSTRIES LTD	5.2%	

#### **TOP 5 SHAREHOLDERS**

TMI MAURITIUS	14.1%
P5 ASIA INVESTMENTS (MAURITIUS)	10.0%
AXIATA INVESTMENTS 2 (INDIA) LTD.	5.9%
THE RBS PLC AS DEP. OF FIRST STATE	1.7%
LIC OF INDIA MONEY PLUS	1.3%

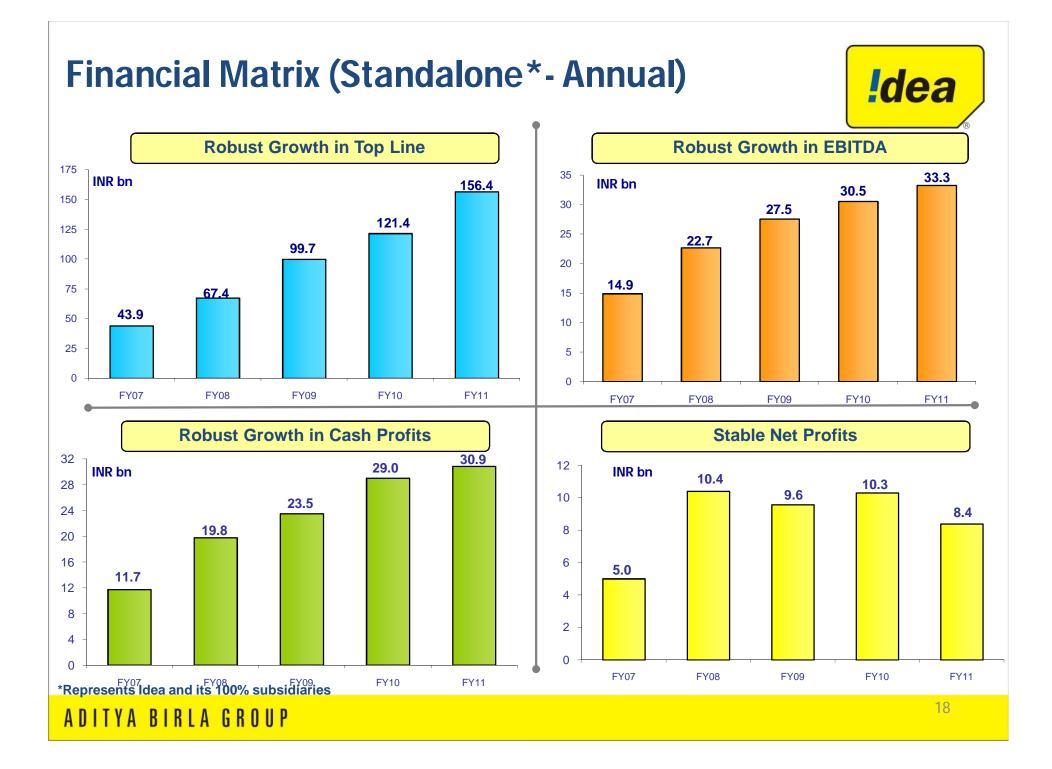


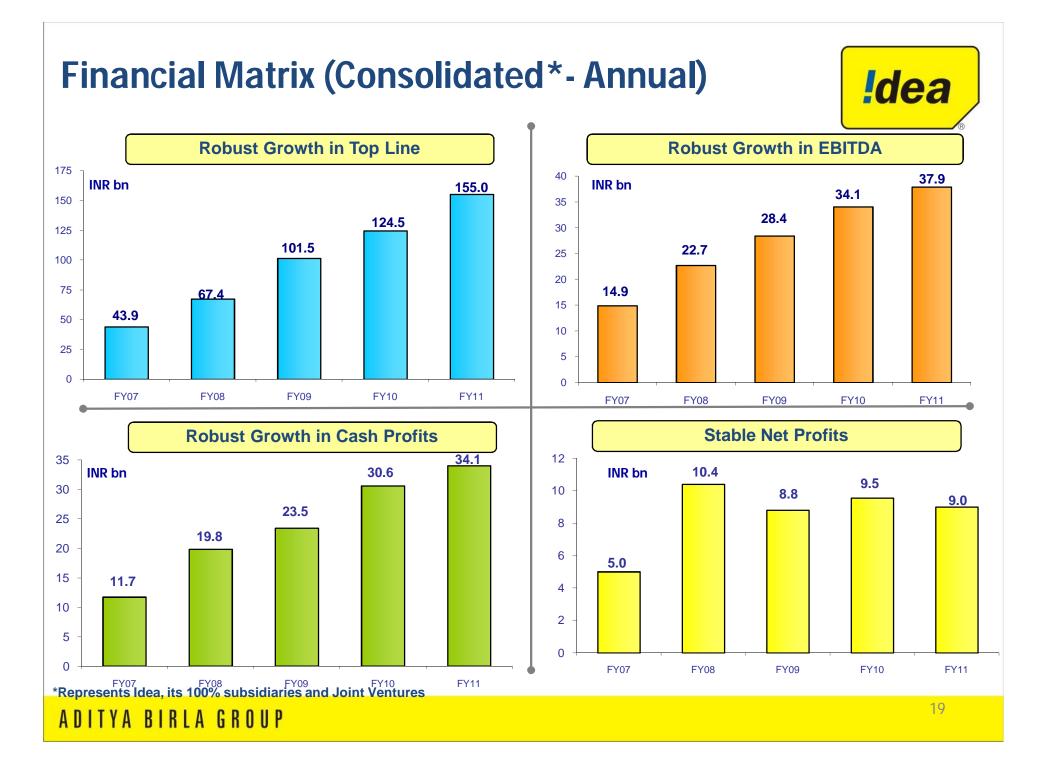
Appendix



ADITYA BIRLA GROUP

17







# Thank You